

14.00–16.00 Workshop School for Peace—Part II Uni-Identity Sessions		Sascha Suhrke, Director, Head of Politics and Society, ZEIT STIFTUNG BUCERIUS, Hamburg		André Wiersig, Extreme Swimmer and Ocean Ambassador, Paderborn		20.15–23.00 Barbeque and Party at Bucerius Law School	
16.00–16.30 Coffee Break		18.45–20.00 Inputs and Discussion Democratic Design: Space(s) for Democracy		16.15–17.15 Guided Tour through Lübeck		23.00–23.30 Bus Transfer to Hotel Le Méridien	
16.30–17.30 Input and Discussion Trump and Europe—A Relationship Crisis Thomas Kleine-Brockhoff, Director, German Council on Foreign Relations, Berlin		20.00–22.00 Garden Reception with Drinks and Dinner		21.30–22.30 First Bus to Hotel		Saturday, August 30 Hamburg	
In Cooperation with Hertie School—The University of Governance in Berlin, Friedrichstraße 180, 10117 Berlin		22.00–22.30 Bus Transfer to Hotel		22.30–23.30 Last Bus to Hotel		Bucerius Law School—Helmut Schmidt Auditorium	
Federal Chancellery		In Cooperation with ANCB The Aedes Metropolitan Laboratory, Christinenstraße 18–19, 10119 Berlin		Friday, August 29 Hamburg		Global Governance Alumni Conference	
17.30–18.00 Bus Transfer to Federal Chancellery		Federal Ministry of Defense		Hotel Le Méridien—Conference Room Level 1		09.30–10.00 Radisson Blu: Meeting in Hotel Lobby and Walk to Bucerius Law School	
18.00–18.30 Security Check		08.00–08.30 Meeting in the Hotel Lobby and Loading Luggage onto Bus		Leadership Workshop		Le Méridien: Meeting in Hotel Lobby and Bus Transfer to Bucerius Law School	
18.30–19.00 Group Photo		08.30–09.00 Bus Transfer to Federal Ministry of Defense		09.00–10.30 Workshop with planpolitik—Part I The Leadership Workshop examines the essence of effective leadership through interactive exercises and critical discussions. Participants will explore key areas such as conflict management, resilience, and motivation in times of change, developing practical strategies for diverse team leadership. Insights will be documented on a collaborative “leadership wall”, providing a valuable resource for future use.		10.00–10.30 Welcome and Coffee	
19.00–20.00 In Conversation Michael Meister, Federal Minister for Special Affairs and Head of the Chancellery, Berlin		09.00–09.30 Security Check		10.30–11.00 Coffee Break		10.30–12.00 Keynote How to deal with the Global Growing Disorder?	
20.00–20.15 Walk to Pier “Haus der Kulturen der Welt”		09.30–10.30 In Conversation Sebastian Hartmann, Parliamentary State Secretary, Federal Ministry of Defense, Berlin		11.00–12.30 Workshop with planpolitik—Part II		Shashi Tharoor, Member of the Indian Parliament, Chairman of Committee on External Affairs, New Delhi	
20.15–23.00 Boat Tour and Dinner on the River Spree		11.00–12.00 Tour I through Permanent Exhibition “Resistance against National Socialism”, The German Resistance Memorial Center		12.30–13.30 Lunch		followed by a Conversation with Samir Saran, President, Observer Research Foundation, New Delhi	
23.00–23.30 Walk from Pier “Berliner Dom” to Hotel		11.00–12.00 Tour II through Permanent Exhibition “Silent Heroes”, The German Resistance Memorial Center		13.30–14.30 Workshop with planpolitik—Part III		The Future of the Alumni Network Cornelius Adebahr, Executive Director, Institute for Strategic Dialogue (ISD), Berlin	
Tuesday, August 26 Berlin		Berlin Landmarks		14.30–15.00 Hand-out of Bucerius Summer School Certificates		Lena Kilee, Partner and Diversity, Equity and Inclusion Lead, Egon Zehnder International, Berlin	
Federal Foreign Office		12.15–12.30 Bus Transfer to Restaurant		Bucerius Law School—Helmut Schmidt Auditorium		Tell Münzing, Founder, 1Transformation GmbH, Berlin	
09.30–10.00 Walk to Federal Foreign Office		12.30–14.00 Lunch at Prater Garten		Global Governance Alumni Conference		Team planpolitik, Berlin	
10.00–10.30 Security Check		14.00–14.30 Bus Transfer to the Berlin Wall Memorial		Bucerius Summer School on Global Governance		12.30–14.00 Lunch	
10.30–11.30 In Conversation With Official of the Culture and Society Division, German Federal Foreign Office, Berlin		14.30–15.30 Tour and Exhibition of the Berlin Wall Memorial		Asian Forum on Global Governance		Bucerius Law School—Rooms will be announced	
11.30–12.00 Coffee Break		15.30–19.30 Bus Ride to Hamburg		Latin American Forum on Global Governance		14.00–15.45 Parallel Sessions The Future of the Alumni Network	
12.00–13.15 Inputs and Discussion Injustice in Faraway Places—Distant Suffering, International Jurisdiction and Ukraine, Israel and Gaza Gerd Hankel, International Law Expert and Linguist, Researcher at the Hamburg Foundation for the Promotion of Science and Culture, Hamburg Muriel Asseburg, Senior Fellow, Africa and Middle East Division, German Institute for International and Security Affairs (SWP), Berlin		Free evening in Hamburg		Young Leaders Study Group on the Future of the OSCE		15.45–16.15 Coffee Break	
13.15–14.15 Lunch		Thursday, August 28 Lübeck		16.30–17.00 Radisson Blu: Meeting in Hotel Lobby and Walk to Bucerius Law School		Bucerius Law School—Helmut Schmidt Auditorium	
Federal Ministry for Economic Cooperation and Development		European Hansemuseum		16.30–17.30 Registration at Bucerius Law School		16.15–16.45 Wrap-up Parallel Sessions	
14.15–14.45 Bus Transfer to Federal Ministry of Cooperation and Development		Supported by Possehl-Stiftung		17.30–18.00 Welcome Conversation With Representatives of the Foundations and selected Alumni		16.45–17.00 Hello, Goodbye Farewell to Eberhard Sandschneider	
14.45–15.15 Security Check		08.30–10.00 Bus Ride to Lübeck		Moderation: Sascha Suhrke, Director, Head of Politics and Society, ZEIT STIFTUNG BUCERIUS, Hamburg		17.00–18.30 Closing Panel Democracy under Threat—How to Defend Freedom?	
15.15–16.15 In Conversation The Relations between Germany and the Global South—Current Developments Niels Annen, State Secretary, Federal Ministry for Economic Cooperation and Development, Berlin		10.00–10.15 Coffee, Tea, and Snacks		18.00–18.45 In Conversation Revisiting Global Governance		Wolfgang Schmidt, Former Federal Minister for Special Affairs and Head of the Chancellery, Berlin	
16.15–16.45 Bus Transfer to ANCB Aedes Network Campus Berlin		10.15–12.15 Guided Tours through the Exhibition		Wolfgang Ischinger, Ambassador (ret.), President, Foundation Council, Munich Security Conference Foundation		John Glenn, Adjunct Faculty, George Washington University, Washington, D.C.	
ANCB The Metropolitan Laboratory—Aedes Network Campus Berlin		12.15–13.30 Input and Discussion How political can it be? How political does it have to be? The Role of Politics in Arts and Culture Felicia Sternfeld, Managing Director, European Hansemuseum Lübeck and President, International Council of Museums (ICOM) Germany		Moderation: Katja Gloger, Journalist and author, Board Member and Spokesperson for Reporters without Borders (RSF), Berlin		Oana Popescu-Zamfir, Director, Global Focus Center, Bucharest	
17.00–18.30 Welcome Drinks and Tour through the Aedes exhibition		13.30–14.30 Lunch		18.45–19.15 Networking Break		Marian Vidaurri, Research Associate, Center on Global Democracy, Cornell University, Washington, D.C.	
18.30–18.45 Welcome Hans-Jürgen Commerell, Director, ANCB, Berlin		14.30–16.00 Panel and Discussion How to govern the Oceans? Markus Knigge, Executive Director, Blue Action Fund, Berlin Kira Vinke, Head of Center for Climate and Foreign Policy, German Council on Foreign Relations, Berlin		19.15–20.15 Keynote and Q&A In Deep Waters—What the Ocean teaches us about Global Responsibility André Wiersig, Extreme Swimmer and Ocean Ambassador, Paderborn		Vote of Thanks	
						Sunday, August 31 Hamburg	
						Departure	
						06.30–10.30 Breakfast and Individual Departure	

Program

2025

21–31 August

Disorder

Growing Global

Adapting to a

Governance—

Revisiting Global

BUCERIUS
SUMMER
SCHOOL

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BUCERIUS SUMMER SCHOOL

Revisiting Global Governance— Adapting to a Growing Global Disorder 21–31 August 2025

Program

ON GLOBAL GOVERNANCE

Moderators: Georg Mascolo, Journalist, Berlin Eberhard Sandschneider, Partner, Berlin Global Advisors, Berlin

Director: Sascha Suhrke, ZEIT STIFTUNG BUCERIUS, Hamburg

An initiative of the ZEIT STIFTUNG BUCERIUS, Hamburg, in cooperation with the Karl Schlecht Stiftung, Aichtal



From 21 to 31 August 2025, the ZEIT STIFTUNG BUCERIUS, in cooperation with the Karl Schlecht Foundation, holds its twenty-fourth annual Bucerius Summer School on Global Governance. The original idea to create such an institution harked back to Henry Kissinger's famous International Summer Seminar at Harvard University. In the 1960s, Kissinger brought together emerging leaders from all over the world for a summer course of debates and lectures. Many of the seminar's alumni went on to become ministers, renowned academics, prominent journalists—leaders in their respective fields.

Out of this year's Bucerius Summer School candidates—nominated by government heads, ministers, company CEO's, university presidents, media leaders and directors of international organizations—we have invited 48 promising business representatives, politicians and academics from different countries all over the world—women and men between 28 and 36 years of age who have already acquired considerable professional experience.

The overall aim of the Bucerius Summer School is to foster leadership qualities in young professionals by involving them in an international dialogue on current political, economic, social and juridical questions. Participants are inspired by—and learn from—distinguished speakers, well-known public figures in politics, business, academia and the NGO sphere.

Georg Mascolo, Journalist, and Eberhard Sandschneider, Partner, Berlin Global Advisors, chair the sessions of the Bucerius Summer School. The lectures and workshops will be held at the Hotel Le Méridien on the banks of the Alster, at the Kampnagel Theater in Hamburg, in different locations in Berlin, and in Lübeck at the European Hansemuseum. Georg Mascolo, Eberhard Sandschneider, and Director Sascha Suhrke with his team are responsible for the program. This year's Bucerius Summer School will conclude with the 5th Global Governance Alumni Conference. We can welcome 250 former participants of our Global Governance Programs at this Reunion.

The Bucerius Summer School has always been more than just a high-profile conference. It is about building networks and enhancing cross-cultural cooperation of representatives from all walks of public life. To follow up on the annual meetings, we run an active alumni network. With the support of the alumni, the ZEIT STIFTUNG BUCERIUS organizes regional follow-up seminars.

Since 1971, the **ZEIT STIFTUNG BUCERIUS**, one of Germany's largest private foundations, has been involved in the funding of projects in various fields of research, art and culture, as well as education and training. It was established by Gerd Bucerius, the founder and publisher of Germany's leading quality weekly, DIE ZEIT. Apart from the Bucerius Law School, the Bucerius Kunst Forum in Hamburg and other projects, the foundation runs a variety of international programs, of which the Bucerius Summer School is the most ambitious.

The **Karl Schlecht Foundation** is a non-profit foundation with a focus on “Good Leadership”. Its guiding principle is the improvement of leadership in business and society through humanistic values. Against this background, it supports projects for the personal development of young people and prospective managers in the areas of ethics, leadership, entrepreneurship, culture and technology. The Karl Schlecht Foundation, based in Aichtal with offices in Berlin and Munich, was founded in 1998 by engineer Karl Schlecht. The donor is the founder of the concrete pump manufacturer Putzmeister.

The days the participants spend with us will mark the prologue of their long journey towards leadership. The friendships incubated here may well translate into strong partnerships that will serve humanity in the future. We hope that the Bucerius Summer School on Global Governance will give them an opportunity to reflect on the disruptions that are agitating the global community, help build leadership attributes to respond to these, and create empathy for multiple perspectives that abound today.

The ZEIT STIFTUNG BUCERIUS and the Karl Schlecht Foundation welcome all speakers and participants. We wish them fruitful discussions, new insights and valuable networking.

Thursday, August 21 Hamburg	
Arrival in Hamburg	
10.00–15.00	Arrival and Check-in at Hotel Le Méridien
Site Visit: Bucerius Kunst Forum	
15.00–15.30	Optional: Walk to Bucerius Kunst Forum
15.30–16.30	Exhibition “Sean Scully: Stories”
16.30–17.00	Walk back to Hotel
Welcome Dinner	
18.45–19.00	Meeting in Hotel Lobby and Walk to Café Prüsse
19.00–23.00	Barbeque at Café Prüsse
Hotel	Le Méridien An der Alster 52 20099 Hamburg Phone: +49 40 21000
Friday, August 22 Hamburg	
Hotel Le Méridien—Conference Room Level 1	
09.00–09.45	Welcome Session Achim Lange, Chief Financial Officer, ZEIT STIFTUNG BUCERIUS, Hamburg Jonathan Keir, Project Manager, Karl Schlecht Stiftung, Aichtal Georg Mascolo, Journalist, Berlin Eberhard Sandschneider, Berlin Global Advisors, Berlin Dörthe Boose, Project Manager, Politics and Society, ZEIT STIFTUNG BUCERIUS, Hamburg Tim Sievert, Project Manager, Politics and Society, ZEIT STIFTUNG BUCERIUS, Hamburg Moderation: Sascha Suhrke, Director, Head of Politics and Society, ZEIT STIFTUNG BUCERIUS, Hamburg
09.45–10.30	Introduction Round of Participants
10.30–11.00	Coffee Break
Revisiting Global Governance	
11.00–12.30	Input and Discussion A World of Big Powers or Small? Which has the Momentum? Sir Robin Niblett KCMG, Distinguished Fellow and former Director, The Royal Institute of International Affairs, Chatham House, London
12.30–14.00	Lunch
Site Visit: Kampnagel International Summer Festival	
14.00–14.30	Bus Transfer to Kampnagel
14.45–16.15	Panel Discussion The Rise of the “Global South” Ronak Gopaldas, Director, Signal Risk, Research Fellow Nanyang Technological University in Singapore, Faculty at GIBS Business School in South Africa, London Jie Yu, Senior Research Fellow on China, Asia-Pacific Programme, The Royal Institute of International Affairs, Chatham House, London Suthikorn Kingkaew, Director of Research, Future Innovative Thailand Institute (FIT), Bangkok

16.15–17.00	Site Visit Kampnagel Amelie Deuffhard, Artistic Director, Kampnagel, Hamburg András Siebold, Artistic Director, International Summer Festival, Kampnagel, Hamburg
17.00–18.00	Early Dinner
18.00–19.00	Public Keynote The Promise and Peril of Trump's America First Charles Kupchan, Professor of International Affairs, School of Foreign Service and Government Department, Georgetown University, Washington, D.C.
Site Visit: Elbphilharmonie	
19.00–19.30	Bus Transfer to Elbphilharmonie
20.00–21.15	Rufus Wainwright's Dream Requiem A classical piece for full orchestra, two choirs, solo voice: Mandy Fredrich, featuring Isabelle Huppert as narrator
21.45–22.15	Bus Transfer to Hotel
22.15–23.15	Reception at Le Méridien
Saturday, August 23 Hamburg	
Hotel Le Méridien—Conference Room Level 1	
09.00–10.30	Inputs and Discussion Geopolitics and the New Middle East Netta Ahituv, Senior Writer, Editor, Ha'aretz Newspaper, Tel Aviv Katajun Amirpur, Professor of Islamic Studies, University of Cologne Mohamed Elfayoumy, CEO, Astrafay, Dubai Elena Peresso, Bucerius Summer School Alumna 2007, Brussels
10.30–11.00	Coffee Break
11.00–12.30	Panel Discussion Prospects for Ukraine—Views from Politics and Civil Society Vlada Galan, Political Strategist and Communications Expert, Partner, Oracle Advisory Group, Dubai; President and Chairman of the Board, The International Ukrainian Crisis Fund, Washington, D.C. Anna Gulevska-Chernysh, Board Chair of SILab Ukraine and the Ukrainian Social Venture Fund, Kyiv Markus Lux, Vice President, Special Division Ukraine, Robert Bosch Foundation, Stuttgart Halyna Yanchenko, Member of Parliament of Ukraine; Secretary, National Investment Council of Ukraine, Kyiv
12.30–14.00	Lunch
14.00–15.30	Panel Discussion Global Economic Outlook Dominik P. Jankowski, Director, Economics and Security Committee (ESC), NATO Parliamentary Assembly, Brussels Steffen Kern, Chief Economist and Head of Risk Analysis, European Securities and Markets Authority (ESMA), Paris Manfred Lahnstein, Former Federal Minister of Finance, Hamburg
15.30–16.00	Coffee Break
16.00–17.15	Speed Talks by Participants—Session I
17.45–18.15	Walk to Pier
18.15–19.30	Dragon Boat Race to Boat House Silwar
19.30–22.00	Barbecue at Boat House Silwar
22.00–22.30	Bus Transfer to Hotel

Sunday, August 24 Hamburg—Berlin	
Hotel Le Méridien—Conference Room Level 1	
Simulation Exercise: Hexgame	
08.00–09.00	Hotel Check-Out
09.00–13.00	Simulation Exercise Hexgame The HexGame is a powerful simulation about country management in a situation of crisis and scarcity. It shows management challenges at different levels of government. Participants represent administration officials, regional and local leaders. The goal of each team is to provide their settlements, regions, and the countries with necessary resources, infrastructure, and services. The game is played in a series of rounds representing consecutive years. A balance between short- and long-term goals is required, as well as a balance between the goals of local regions and the interests of the entire country. Players are faced with the challenges of negotiations, conflict resolution, strategy implementation, group leadership, and the allocation of resources.
Workshop with Pracownia Gier Szkoleniowych, Warsaw	
13.00–14.30	Lunch
14.15–15.30	Speed Talks by Participants—Session II
15.30–16.00	Coffee in the Lobby and Loading Luggage onto Bus
16.00–20.00	Bus ride to Berlin
Free evening in Berlin	
Hotel	Courtyard Berlin City Center Axel-Springer-Straße 55 10117 Berlin Phone: +49 30 8009280
Monday, August 25 Berlin	
Hertie School—The University of Governance in Berlin	
08.30–09.00	Meeting in the Hotel Lobby and Bus Transfer to Hertie School of Governance
09.00–09.30	Arrival and Coffee
09.30–10.30	Input and Discussion Rethinking Democracy—How Megatrends Shape our Future. Andrea Römmele, Dean of Executive Education and Professor of Communication in Politics and Civil Society, Hertie School, Berlin
10.30–11.00	Coffee Break
11.00–13.00	Workshop School for Peace—Part I Dialogues across Global Power Divides: North/South—Colonizer/Colonized This workshop, led by the School for Peace, introduces participants to identity-based dialogue across global power divides. Through facilitated sessions, participants explore historical narratives, current inequalities, and emotional responses, using the SFP method to critically reflect on group identity, privilege, and collective responsibility. Noor Abu Ras, Project Manager, The School for Peace, Tel Aviv Roi Silberberg, Director, The School for Peace, Tel Aviv
13.00–14.00	Lunch